





Department of Transportation







John C. Schroer Commissioner of Transportation

**JOHN SCHROER** was appointed Commissioner of Transportation by Governor Bill Haslam in January 2011. He is the 29th commissioner of the state agency that oversees a statewide transportation system including highways, rail, airports, waterways and transit.

During his tenure, Commissioner Schroer has made safety a priority, creating new programs and initiatives like Quick Clearance, Protect the Queue and the nation's first Traffic Incident Management Training Facility. The effort to drive down fatalities has gained TDOT national recognition including the American Association of State Highway Transportation Officials Safety Award in 2016.

A former school board member, Commissioner Schroer has continued his commitment to education by implementing TDOT Reconnect, offering support services like transcript review, program and financial aid advisement for employees who want to go back to school and the creation of a TDOT specific certificate, in partnership with the Board of Regents and Tennessee College of Applied Technology. The Commissioner says his proudest accomplishment to date has been supporting 173 TDOT employees who went back to school to get their GEDs.

Commissioner Schroer has worked diligently to strengthen TDOT's partnerships with communities. During his first four years, he achieved his goal of visiting all 95 counties in Tennessee and every summer/fall since has boarded a bus to embark on his annual Project Tours across the state.

Under Commissioner Schroer, TDOT has remained debt-free and he has saved taxpayers more than \$610 million dollars by reexamining and reducing the scope of projects from wants to needs. With current funding challenges, he is focused on the difficult and expensive task of preserving and extending the life of our existing transportation infrastructure.

On the national level, Commissioner Schroer serves as the Vice President of the American Association of State Highway and Transportation Officials (AASHTO), an organization composed of peers from all DOTs across the nation. In this leadership role, he will continue to focus on critical issues facing state transportation agencies including the need for long-term funding solutions, as well as the impact of emerging vehicle technologies. One of Commissioner Schroer's top priorities is to encourage the transportation industry to prepare for the integration of autonomous vehicles onto our nation's highway infrastructure.

Previous to his state service, Commissioner Schroer served as the Mayor of Franklin, Tennessee. His public service experience also includes being a board member of the Franklin Special School District and the Tennessee School Board Association.



Commissioner Schroer received a bachelor's degree in business from Indiana University and an MBA from the University of Tennessee. He spent ten years in the commercial real estate financing business before beginning a real estate development business in Franklin. Commissioner Schroer and his wife, Marianne, have three children and one grandson and are members of Franklin First United Methodist Church.

2017

Department of Transportation



### TDOT'S MISSION

To serve the public by providing the best multimodal transportation system in the nation.

### **AGENCY GOALS**

### Safety

Reduce the fatality rate on Tennessee roadways.

### **Efficiency**

Generate operational efficiencies that will fund more transportation projects.

### **Economic Opportunity**

Use economic development opportunities as one of the primary criterion for transportation project selection.

### **Collaboration with Local Partners**

Partner with metropolitan planning organizations (MPOs), rural planning organizations (RPOs), and local leaders in establishing statewide transportation priorities.

### **Environment**

Consider environmental impacts in transportation decisions and operations.

### **Innovation**

Commit to finding creative solutions for the state's transportation challenges to ensure we meet the mobility needs of our customers now and in the future

## www.tn.gov/tdot



















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### REGION 1 • 865.594.2400

## Operations Director Regional Director Project Development Director

Amanda Snowden

District 17 3213 North Roan St. Johnson City, TN 37602-3518 Phone: 423-282-0651

Fax: 423-854-5310

### District 18

1045 Maintenance Lane Knoxville, TN 37914 Phone: 865-594-2718 Fax: 865-594-2730

### District 19 S

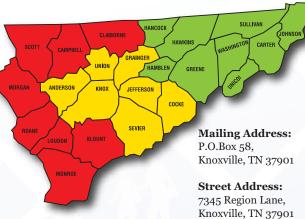
1951 South Roane Street Harriman, TN 37748 Phone: 865-717-4522 Fax: 865-882-7855

### District 19 N

2841 General Carl Stiner Hwv. La Follette, TN 37766 Phone: 423-566-9631

## Steve Borden

Daniel Oliver



District 17 District 18 District 19

### Operations Director Regional Director Project Development Director Ken Flynn Ray Rucker Wes Hughen

REGION 2 • 423.892.3430

### District 27

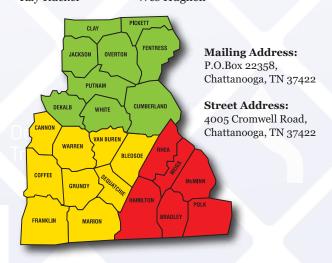
P.O. Box 2929 Cookeville, TN 38502 Phone: 931-526-4522

### District 28

P.O. Box 1627 Tullahoma, TN 37388 Phone: 931-454-1921

### District 29

P.O. Box 22368 Chattanooga, TN 37422 Phone: 423-510-1254



### District 27 District 28 District 29

### REGION 3 • 615.350.4300

Mike Brown

## Operations Director Regional Director Project Development Director

David Layhew Joe Deering

### District 37

6601 Centennial Blvd. Nashville, TN 37243-0360 Phone: 615-350-4400

### District 38

10241 Hwy 70 E McEwen, TN 37101 Phone: 931-582-6293

### District 39

2099 Fayettevile, TN 37019 Belfast, TN 37019 Phone: 931-276-2219



### **Mailing Address:**

6601 Centennial Blvd. Nashville, TN 37243-0360

### **Street Address:**

6601 Centennial Blvd. Nashville, TN 37243-0360

District 37 District 38 District 39

### REGION 4 • 731.935.0194

### Operations Director Regional Director Project Development Director Michael Welch Jason Baker Jane Jones

### District 47 15600 N. Highland Dr.

McKenzie, TN 38201 Phone: 731-352-5375 Fax: 731-352-0684

### District 48

300 Benchmark Place Jackson, TN 38301 Phone: 731-935-0281 Fax: 731-935-0282

### District 49

12077 Hwy 70 Arlington, TN 38002 Phone: 901-867-2959 Fax: 901-867-0419



### **Mailing Address:** 300 Benchmark Place Jackson, TN 38301

### Street Address:

300 Benchmark Place Jackson, TN 38301

District 47 District 48 District 49

### ACCOMPLISHMENTS • 2016

# Region 4 Region 2 Region 3 Region 1

- 01 Anderson
- 02 · Bedford
- 03 Benton
- 04 Bledsoe
- 04 Blount
- o6 Bradley
- 07 Campbell
- 08 Cannon
- 09 · Carroll
- 10 Carter
- 11 Cheatham
- 12 Chester
- 13 Claiborne
- 14 Clay
- 15 Cocke
- 16 Coffee
- 17 Crockett
- 18 Cumberland
- 19 · Davidson
- 20 · Decatur
- 21 DeKalb
- 22 · Dickson
- 23 Dver
- 24 Favette
- 25 Fentress
- 26 Franklin
- 27 Gibson
- 28 · Giles
- 29 · Grainger
- 30 · Greene
- 31 Grundy
- 32 Hamblen

- 33 Hamilton
- 34 Hancock
- 35 Hardeman
- 36 Hardin
- 37 Hawkins
- 38 · Haywood
- 39 · Henderson
- 40 · Henry
- 41 · Hickman
- 42 · Houston
- 43 Humphreys
- 44 Jackson
- 45 Jefferson
- 46 · Johnson
- 47 Knox
- 48 · Lake
- 49 · Lauderdale
- 50 · Lawrence
- 51 · Lewis
- 52 · Lincoln
- 53 · Loudon
- 54 McMinn
- 55 McNairy
- 56 Macon
- 57 · Madison
- 58 Marion
- 59 · Marshall
- 60 · Maury
- 61 Meigs
- 62 Monroe
- 63 Montgomery
- 64 · Moore

- 65 Morgan
- 66 Obion
- 67 Overton
- 68 · Perry
- 69 Pickett
- 70 Polk
- 71 Putnam
- 72 Rhea
- 73 · Roane
- 74 · Robertson
- 75 · Rutherford
- 76 Scott
- 77 Sequatchie
- 78 Sevier
- 79 Shelby
- 80 · Smith
- 81 · Stewart
- 82 · Sullivan
- 83 · Sumner
- 84 Tipton
- 85 Trousdale
- 86 · Unicoi
- 87 Union
- 88 Van Buren
- 89 · Warren
- 90 Washington
- 91 · Wayne
- 92 · Weakley
- 93 White
- 94 · Williamson
- 95 · Wilson

### **Preserving our Investments**

With one of the top transportation systems in the nation, TDOT continues to focus on preservation by taking an Asset Management approach to maintaining pavement and bridges. These assets are our most valuable resources and represent a tremendous investment by the people of Tennessee.

- For the seventh year in a row, Tennessee's transportation system ranks as one of the best in the nation. According to \*CNBC's 2016 study, "America's Top States for Business," Tennessee is tied for second in the category of "Transportation and Infrastructure."
- Over the past five years, TDOT has saved taxpayers more than \$610 million dollars by reexamining and reducing the scope of projects from "wants" to "needs." TDOT has also cut consultant spending by \$53 million dollars.
- TDOT's "top to bottom" agency review resulted in the merger of field maintenance and field construction saving \$40 million and exceeding our goal of annual savings by \$19 million from our peak in 2012.
- TDOT estimates saving another \$4 million by reducing our fleet of cars and trucks and through procedural change that will allow us to bill for time and equipment versus material only.
- TDOT remains focused on enhancing local partnerships through the Office of Community Transportation (OCT). The OCT works closely with communities on local land use decisions and community visions as it would pertain to a more effective statewide transportation system.

### **Key Endeavors**

- Motorist safety is an agency goal. In 2016, TDOT won the American Association of State Highway Transportation Officials' (AASHTO) Safety Leadership Award for efforts in driving down fatalities with such initiatives as Quick Clearance, Protect the Queue, Road Safety Audits and the nation's first Traffic Incident Management Training Facility.
- TDOT's "pay as you go" philosophy is still intact as we continue to spend only the revenue we are provided through our state highway user fees and federal funds. We are one of only five states in the nation without debt.
- There were 455 projects let to contract in 2016 totaling \$893 million.
- The Memphis I-40/240 Interchange Improvement project was completed in 2016, six months ahead of schedule. The second largest project in TDOT's history, at approximately \$109 million, included construction of a four-level interchange and replacement of the Wolf River Bridge.
- In 2016, TDOT expanded its HELP Truck Program adding 21 operators and trucks, for a total of 94 in service. Additional patrol routes in Memphis, Chattanooga, Nashville and Knoxville further promote the safe movement of people and products and minimize traffic congestion.



- Over the past two years, TDOT has focused efforts on recruiting a diverse applicant pool for our Graduate Transportation Associate (GTA) positions.
   Overall, we had a 110% growth (261 more applicants) in 2016. Because of the applicant growth and competitiveness between applicants vying for these positions, TDOT plans to add even more schools to the recruitment calendar in 2017.
- In support of economic development, TDOT awarded 11 projects to construction supporting 20 new and/or expanding industries that have added nearly 3,000 jobs to Tennessee. The industry investments for all locations combined are over \$500 million, while the department spent approximately \$20 million on projects to improve the industries access needs.
- TDOT's leadership annually crisscrosses the state meeting with citizens and local government leaders to gain a greater understanding of transportation needs at the grass roots level. Highlighting existing transportation funding challenges, the 2016 tour focused on TDOT's budget, department efficiencies, commitments to economic development and return on investments.
- TDOT's Long Range Planning Division won the AASHTO Planning Award and the Institute of Transportation Engineer's Best Project Award for its exemplary service and creativity in developing the state's 25 year transportation plan. The plan will serve as an investment guide for fiscally sound transportation decisions that can help us reach our goals with available funding.

### **New Initiatives**

- TDOT formed two new divisions in 2016: Occupational Health & Safety and Freight and Logistics. Tennessee is number one for distribution/supply chain hubs. In the next 10 years, a 12% growth is expected in this sector. With a new division focused on freight, TDOT will provide leadership on issues of rail, water, and highway transport. The Occupational Health and Safety Division will ensure the health and safety of people working and traveling on Tennessee's transportation system.
- TDOT has become the pilot agency in using rapid hire events to fill the department's most vital positions of keeping the main roadways in Tennessee clear through the winter weather months and maintained in the summer. These positions have historically had the highest turnover rate. These rapid hire events give the department the ability to meet applicants, review their credentials, interview them, and make contingent job offers all in the same day. TDOT will continue to use rapid hire events in 2017 to attract strong candidates and maintain a low vacancy rate.
- TDOT received a Certification of Authorization from the Federal Aviation Administration (FAA) to operate small, unmanned aerial systems, or drones, for transportation applications. TDOT is developing flight guidelines and performing pilots in bridge and site inspection applications. The use of drones will reduce costs associated with labor, equipment, and time associated with typical process.



### **Looking Ahead**

- Tennessee's population is growing rapidly, as are the demands on our transportation system. We currently have a comprehensive plan of \$10.5 billion worth of projects, with the primary goal of improving safety, increasing capacity, and supporting a growing economy. The projects need funding. As part of his 2017 legislative agenda, Gov. Bill Haslam has proposed a balanced and equitable transportation plan that keeps Tennessee a pay-as-you-go state and its roads debt free. By raising the gas tax seven cents, roughly \$4 a month for the average driver, and other fee increases, the state would raise \$278 million in new dollars every year for these projects. TDOT is committed to helping find a viable, long-term funding solution to move Tennessee forward.
- As part of the \$10.5 billion comprehensive plan, TDOT created a website
  application designed to provide you with an interactive tool to navigate these
  priority transportation projects across the State. It's called the Statewide Project
  Overview Tracker or SPOT. SPOT allows you to easily go online, find any project
  and understand its basic description, cost, its current place in the development
  process, and expected completion dates. https://www.tdot.tn.gov/projectneeds/spot#/.
- Eying the future, TDOT is studying autonomous vehicles and is developing unique scenarios that will help build a strategy for this evolving technology of driverless cars that will greatly impact traffic and infrastructure.
- TDOT Reconnect will continue to expand across the state in 2017. Designing agreements with community colleges and earning Council Occupational Education (COE) accreditation through TCAT remain high priority. Completion of those processes will make an already beneficial program a stepping stone that elevates TDOT employees in pursuit of lifelong learning.

\*CNBC Report on Top States for Business: http://www.cnbc.com/2016/07/12/americas-top-states-for-business-2016-the-list-and-ranking.html

### TENNESSEE'S TRANSPORTATION SYSTEM

There are 19,823 bridges in Tennessee, more than in most southern states. The state owns 8,386 bridges and 11,437 are locally owned.

Tennessee has more than 95,523 miles of roadway. This includes 1,181 miles of interstate highways and 13,807 state highway miles overseen by TDOT.

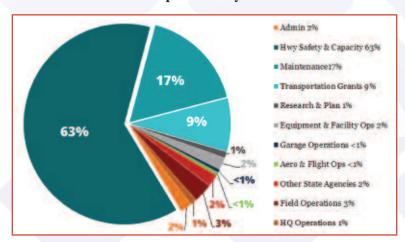
On the highway system, there are 18 interstate rest areas, 14 interstate welcome centers open and there are 10 truck weigh stations.

### The transportation system also includes the following:

- 74 general aviation airports
- 5 commercial airports
- 142 heliports
- 887 main channel miles of commercially navigable waterways
- 18 short line railroads operating on 867 miles of rail
- 6 Class I rail lines operating on 1,679 route miles of rail
- 28 transit (bus, van, rail) systems serving all 95 counties
- · 905 miles of state route with sidewalks
- 4,500 miles of roadways with four-foot shoulders to accommodate cyclists
- 457 miles of greenways and trails
- 172 miles of state route with designated bike lanes

Tennessee motorists pay a state gas tax of 21.4 cents a gallon and 18.4 cents of federal gas tax. The state motor fuel (diesel) tax is 18.4 cents per gallon plus 24.4 federal. These funds are dedicated funds for the Tennessee transportation system.

### How We Spend Money - FY 2016





One of TDOT's most popular programs is the HELP program. Its function is to remove vehicles and obstacles from the travel lanes, in order to reduce traffic impacts. In 1999, HELP was started to assist motorists in the urban areas of Nashville, Knoxville, Chattanooga and Memphis. HELP patrols operate seven days a week from, early in the morning to late in the evening. In addition, HELP staff remain on call to respond to traffic incidents 24/7.







TDOT SmartWay is the state's intelligent transportation

system (ITS). The full complement includes a system of live cameras, large electronic message boards, traffic speed sensors and transportation management centers to monitor traffic and assist in reducing congestion on Tennessee's urban interstates. Systems are located in Chattanooga, Nashville, Knoxville and Memphis.

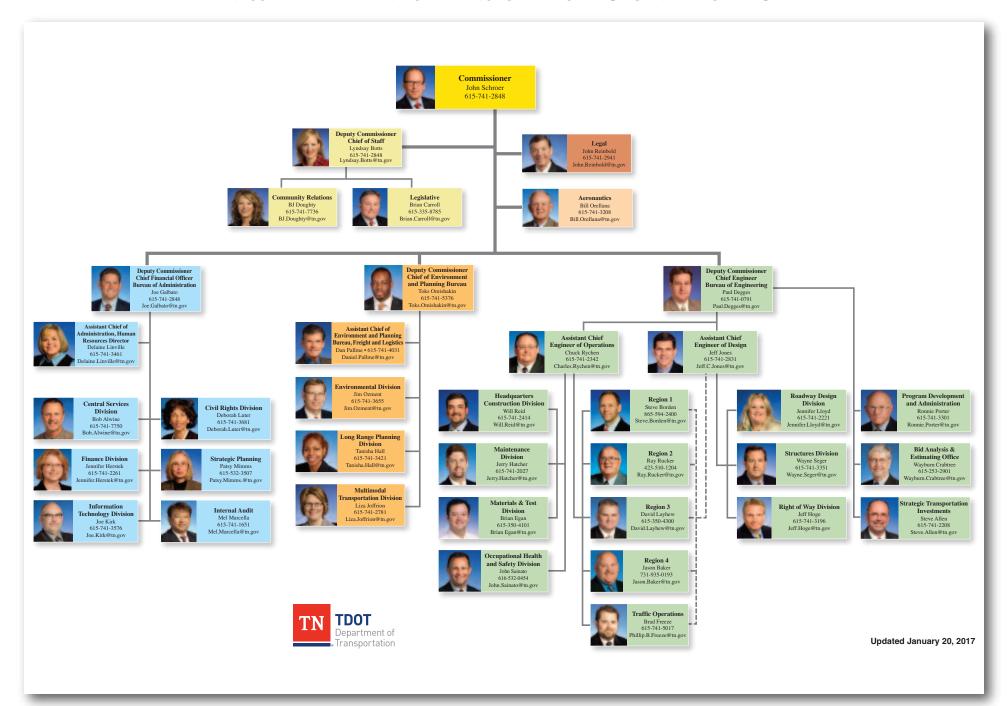






TDOT operates rural ITS sites outside of the major urban areas of the state. The system includes cameras, overhead electronic message signs, and highway advisory radio transmitters. Large signs with solar powered flashing beacons accompany radio transmitters. Locations include rural sections along I-75, I-40, I-24, and I-81 in East Tennessee, and sections I-40, I-24, and I-65 in Middle Tennessee.

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### **KEY CONTACT LIST**

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<b>Contact</b> Phone
Commissioner John Schroer
Angie Martin, Executive Asst. to the Commissioner615.741.2848
Lyndsay Botts, Dep. Commissioner/Chief of Staff615.741.2848
Paul Degges, Dep. Commissioner/Chief Engineer615.741.0791
Joe Galbato, Dep. Commissioner/ Chief Financial Officer
Toks Omishakin, Dep. Commissioner/ Chief of Environment & Planning
BJ Doughty, CommunityRelations/ Communications Director
Brian Carroll, Legislative Division Director615.335.8785
Deborah Luter, Civil Rights Division Director615.741.3681
Liza Joffrion, Multimodal Transp. Resources Director .615.741.2781
Bill Orellana, Aeronautics Director
John Reinbold, General Counsel615.741.2941
Delaine Linville, Asst. Chief of Admin./ Human Resources Director
Steve Borden, Region 1 Director865.594.2400
Ray Rucker, Region 2 Director423.510-1204
David Layhew, Region 3 Director615.350.4300
Jason Baker, Region 4 Director731.935.0193

### **CHIEF OF STAFF**

### Deputy Commissioner / Chief of Staff Lyndsay Botts 615.741.2848

As a primary aide and advisor to the commissioner, the Chief of Staff works to ensure the proper flow of communication occurs within the department while keeping the Commissioner updated with pertinent information. The Chief of Staff works closely with the Bureau Chiefs to implement the Commissioner's strategic vision for the agency. A primary role is to assist the Commissioner in his efforts to strengthen TDOT's partnerships with community leaders and elected officials across the state. The divisions of Community Relations and Legislative Services report directly to the Chief of Staff.

# Community Relations & Communications Division BJ Doughty • Director 615.741.7736

The director of this division serves as the chief spokesperson for the agency. The mission is to provide leadership in promoting TDOT, integrating the concerns of our customers into our processes and promoting a consistent message. This involves conducting community outreach activities, managing public meetings and hearings, establishing relationships with the news media and community groups, assisting the general public in accessing TDOT's services, answering questions and concerns, and providing better communication both inside and outside the department which includes managing the website content and all social media. In addition to headquarters communications, constituent services and public involvement staff, the director supervises a community relations officer (CRO) in each of TDOT's four regions.

Legislative Division Brian Carroll • Director 615.335.8785

The director of this office advises the commissioner and senior staff on legislative issues. Staff works with members of the General Assembly to promote the department's agenda through legislation. Assistance is provided in legislative matters and responses and information are provided to legislators involving the department.

### **BUREAU OF ADMINISTRATION**

### Deputy Commissioner / Chief of Administration / Chief Financial Officer Joe Galbato 615.741.2848

This bureau chief provides financial oversight for the department, as well as managing all administrative activities. Divisions include Central Services, Civil Rights, Finance, Governor's Highway Safety Office, Human Resources, Internal Audit, Information Technology and Strategic Planning.

# Human Resources Division Delaine Linville • Director / Asst. Chief of Administration 615.741.3461

The Human Resources Division provides the day-to-day human resources management for more than 3500 TDOT employees. The TDOT HR division plays a critical role in aligning HR and business strategy, re-engineering organization processes, and providing support to both employees and management in the area of learning and development, classification and compensation, recruitment, employee relations and benefit and retirement counseling. The HR Division provides appropriate guidance and oversight to ensure compliance with all local, state, and federal employment laws, rules, and policies.

Central Services Division Bob Alwine • Director 615.741.7750

Central Services provides coordination and general administration of staff services, as well as the reproduction of technical drawings, specifications, forms and contracts and official documents. The office administers purchasing procedures and facilitates the insurance and risk management programs. This division handles issuance of special permits for overweight/over-dimensional loads, records management, is the agency publications liaison, and the purchaser of "Alternate Fuel Vehicles." It coordinates the annual budget for heavy equipment and vehicle purchases and operates the HQ Motor Pool. The division assists with facilities and property management, inventory control and surplus property removal.



# Finance Division Jennifer Herstek • Director 615.741.2261

The Finance Office provides the total accounting system for the Department of Transportation, including all billing and receipts, consultant auditing and all the departments accounts payable. This office prepares and manages the department's budget. This involves comprehensive documentation and sound financial reporting. Budget preparation and reporting provide cost control and ensure that maximum service benefits accrue to the public. To accomplish its mandate, the Finance Office uses information submitted by various DOT offices, F&A, and FHWA to prepare an annual budget document. Once the budget document has been submitted and approved, it is entered into both DOT and F&A accounting systems. Financial activities are coordinated with the Department of Finance and Administration to ensure adherence to policy and law.

### Information Technology Division Joe Kirk • Director 615.741.3576

The Information Technology Division (IT) is responsible for the direction, planning, coordination and management of the department's computerized information resources. IT staff evaluate, purchase and install computer hardware and software, manage the department's LAN/WAN, support mainframe computer applications and provide technical assistance to department personnel in their use of these resources. The IT Division is responsible for computer application systems development and maintenance for TDOT.

TD01



### Internal Audit Office Mel Marcella • Director 615.741.1651

The Division of Internal Audit provides audit and assurance, consulting and advisory, education, and integrity services for the department. The primary focus of the division is conducting performance audits designed to ascertain the efficiency, effectiveness, and economy of TDOT's various operational and financial programs, processes, and activities. Audit and assurance services are prioritized from a risk management approach to focus resources on areas of high risks. The ultimate objective is to provide the management structure and senior leadership with information they need to make better decisions through practical, cost beneficial recommendations geared toward improving TDOT's operations. Consulting and advisory services are designed to initiate a collaborative approach to address concerns regarding the ever changing business environment. Education services include providing training on ethical behavior, fraud awareness, internal controls, and the proper use of TDOT assets to department employees.

Civil Rights Division Deborah Luter • Director 615.741.3681

The Civil Rights Division is responsible for the administration of both state and federal programs of nondiscrimination that includes Title VI, Affirmative Action and Small Business Development. Each program monitors all activities for compliance and provides training and onsite technical assistance. Additionally, the division is responsible for developing and implementing TDOT's internal and external affirmative action plans and investigating complaints of alleged discrimination, including sexual harassment. The division also administers the federally mandated Disadvantaged Business Enterprise (DBE) Program.

Strategic Planning
Patsy Mimms • Director
615.532.3507

This office is responsible for TDOT's strategic planning process, working with all agency units to promote and coordinate strategic planning and management and to implement management improvements. Strategic management calls for an on-going process when resources, results, critical issues, trends and citizen needs are systematically reviewed to help us evaluate and reset priorities.

### **BUREAU OF ENGINEERING**

Deputy Commissioner / Chief Engineer
Paul Degges
615.741.0791

The responsibilities of the Bureau of Engineering are to develop, preserve and maintain the state highway system and to provide assistance to local governments in the development of their highway systems. This bureau also provides technical and developmental support to agency divisions of the department. Specific responsibilities include the following: highway data collection, program development and scheduling, design, right-of-way acquisition, estimates, aerial surveying, construction, maintenance, traffic engineering, materials and geological testing.

Construction Division Will Reid • Director 615.741.2414

The Construction Division is responsible for preparing proposals and letting to contract all TDOT transportation highway and bridge projects. Contract administration on TDOT projects and writing TDOT specifications and special provisions is also the responsibility of this division. The Construction Division is also responsible for the pre-qualification of all contractors who perform TDOT projects. The division also approves all first tier subcontracts for our road and bridge construction.

Roadway Design Division Jennifer Lloyd • Director 615.741.2221

This division is responsible for the survey and design functions of the department, including the performance of aerial and ground surveys, the establishment of roadway design criteria, and the development of right-of-way and construction plans for proposed highway improvement projects. Other key responsibilities include the pre-qualification of consultant engineering firms and oversight, performing traffic signal designs, lighting designs, pavement marking designs, roadway signing designs for transportation improvement projects, maintaining and developing roadway design standards.



### Right of Way (ROW) Division Jeff Hoge • Director 615.741.3196

This division is responsible for the appraisal and acquisition of land needed for state highway construction and relocation of families and businesses affected. This division is also responsible for the coordination and relocation of utility and railroad facilities necessary for highway construction projects. Excess land is administered and disposed of through this division.

Traffic Operations
Brad Freeze • Director
615.741.5017

This division incorporates the Traffic Engineering Office and the Incident Management Office. It provides policy and guidance to all four (4) regional TMC and HELP operations to provide consistency across the state, similar to how Headquarters Construction and Maintenance interact with the regions. Day-to-day operations remain the responsibility of the regions; however, this division is involved in promotional and hiring decisions that affect the Intelligent Transportation System (ITS), TMC and HELP operations.

Maintenance Division Jerry Hatcher • Director 615.741.2027

The Maintenance Division is responsible for the administration of statewide highway and bridge maintenance services ensuring safety, user convenience and conservation of aesthetic qualities. Specific responsibilities include: regulation and control of traffic on the state highway system, signing and marking, review and inspection of new public road/railroad crossing plans, emergency management planning, interagency agreements, and facility maintenance, managing contracts for highway rest areas and for the operation of state welcome centers, maintenance contracts, and responsibility for systematic inspection of railroad facilities.



### Bid Analysis and Estimating Wayburn Crabtree • Director 615.253.2901

The Office of Estimating & Bid Analysis is responsible for producing preliminary estimates, the Engineer's Estimate of Cost and Notice to Contractors for all construction and maintenance projects let by TDOT. The office reviews estimates and bids on locally managed projects to ensure that TDOT policies and guidelines are followed in the bid letting and contract award processes. The office maintains records of estimates and bids on TDOT projects according to statutory requirements and reports cost trend analysis annually and on request.

Structures Division Wayne Seger • Director 615.741.3351

This division is responsible for designing and developing plans and specifications relating to all highway structures and for the inspection of all bridges in Tennessee. Key responsibilities include design of foundation conditions, tolerances and complex geometry, the design of major or unusual structures, resolution of hydrology and hydraulic studies involving legal action, scour studies, inspection of prefabrication plants, welding procedure review, on-site erection supervision, design and development of contract plans specifications, development of automated structural detailing systems, and bridge inspection.

Materials & Tests Division Brian Egan • Director 615.350.4100

Headquarters Division of Materials and Tests is responsible for ensuring that all materials used in the construction and maintenance of Tennessee's highways meet the appropriate ASTM, AASHTO, and departmental specifications. This division monitors the quality and performance of TDOT's highway network by performing field evaluations, conducting production facility reviews, performing laboratory tests, and analyzing a variety of data. The division coordinates pavement and materials research projects and maintains the department's Qualified Products List. It provides technical expertise and support to the entire department, including the development of new specifications, geotechnical testing and consulting, and technician training and certification.



### Program Development & Administration Division Ronnie Porter • Director 615.741.3301

This division is responsible for developing and implementing TDOT's highway programs. The State Transportation Improvement Program is compiled and administered through this division. It establishes and maintains a schedule of development on all highway improvements, except for those managed through the Region Project Development Directors. Other responsibilities include generating and processing state and federal project allotments and funding authorizations and administering state funds and federal funds through FHWA used by local agencies for highway, safety and enhancement improvements.

### Strategic Transportation Investments Division Steve Allen • Director 615.741.2208

The new Strategic Transportation Investments Division provides strategic support for projects that addresses safety, congestion, and economic development needs across the state. This includes Expedited Project Delivery (EPD) where the goal is to address the immediate issues on the highway system and propose the proper solution. The division also conducts operational analysis of non-highway transportation projects as they impact the highway system. Investments relates to the work of this division in determining what new commitments (i.e. investments) TDOT will be making. The process includes the new "Needs Assessment Process" which will determine the appropriate level of study and Project Prioritization (DL3) which uses technical data, schedule and cost to provide a prioritized list of major projects to assist in the development of the 3-year Multimodal Transportation program.

### Occupational Health and Safety Division John Sainato • Director 615.532.0454

The Occupational Health and Safety Division develops and implements policies, specifications, and procedures to ensure the health and safety of people inspecting, maintaining, constructing, and traveling our transportation system. The division requires individual accountability, expects all employees to adhere to safety standards, and actively participates in and supports the advancement of health and safety practices. Safety is the responsibility of all employees, including top management and the individual employee.

### BUREAU OF ENVIRONMENT & PLANNING

### Deputy Commissioner / Chief of Environment and Planning Toks Omishakin 615.741.5376

This bureau administers the planning and environmental activities of the department and multimodal activities. Functions include environmental compliance, environmental planning and technical studies, environmental policy, long range and project transportation planning, travel data collection and analysis, GIS mapping, conceptual project design, safety planning and highway beautification.

# Freight and Logistics Division Dan Pallme • Director / Asst. Chief of Environment and Planning 615.741.0865

The Freight and Logistics Division provides leadership on issues of rail, water and highway freight. The division serves as a liaison between TDOT and freight stakeholders in an effort to find opportunities to improve access for existing freight and appropriately prepare for the projected increases in freight as it moves in and out of the state. The primary focus areas for the division include water, short-line railroads, Section 130 rail program, rail inspection, highway freight and technology, freight advisory committees and the freight and state rail plan updates.

### Environmental Division Jim Ozment • Director 615.741.3655

This division is responsible for the protection, preservation and enhancement of the environment with the implementation of transportation projects. The division, under the National Environmental Policy Act (NEPA), assists in transportation project development and decision-making processes. Other specific responsibilities include: analysis of air quality and noise impacts and for the avoidance of hazardous materials sites, preparing federal and state environmental documents; assessing, preparing and acquiring environmental permits for transportation projects, and is responsible for Outdoor Advertising control, Vegetation Control, Junkyard Control, Litter Grant and Adopt-A-Highway and the Scenic Highways Program.



### Long Range Planning Division Tanisha Hall • Director 615.741.3421

The Long Range Planning Division is responsible for the planning, development and management of statewide transportation studies and planning tools that help guide the policies and programs of TDOT and its various divisions. The division identifies transportation needs through the analysis of travel and safety data, and engages the communities to obtain public input on transportation investments. Specific responsibilities include developing the statewide long range transportation plan, preparation of corridor studies, university research, travel data collection, feasibility studies and metropolitan and rural transportation planning coordination. The division is also responsible for GIS mapping.

### Multimodal Transportation Resources Division Liza Joffrion • Director 615.741.2781

The Division of Multimodal Transportation Resources includes Public Transportation, Rail and Waterways, Rail Inspection and Safety, and the Bicycle and Pedestrian Program. The division administers state and federal grant programs for public transportation. On rail and water transportation, inspects railroads and rail crossings for safety, provides safety upgrades at key highway-rail crossings. The division's Bicycle and Pedestrian Program, monitors TDOT resurfacing projects, and works with other divisions to include appropriate treatments for bicycles and pedestrians.

Department of Transportation



### ADDITIONAL DIVISIONS

Legal Division
John Reinbold • General Counsel
615.741.2941

This division is comprised of agency legal staff providing services to the Commissioner, his staff and all divisions and regions. Services include preparation and contract review, grants, and right-of-way acquisition documents, administrative hearings representation, drafting/review of legislation and regulations, advice on regulatory requirements, and assistance in employment law. The office works closely with the State Attorney General's Office in response to TDOT contract, tort, employment, and condemnation cases.

Aeronautics Division Bill Orellana • Director 615.741.3208

The Aeronautics Division is responsible for licensing public airports, monitoring compliance with federal grants and providing flight services for all branches of state government. It performs engineering services, aviation planning studies, airport improvement and project design consultation to local airports. It ensures the operational safety and efficiency of the statewide aviation facilities system.

